

MEMORIAL HOSPITAL

COMMUNITY HEALTH NEEDS ASSESSMENT IMPLEMENTATION PLAN 2013-2015

EXECUTIVE SUMMARY

Memorial Hospital in Fremont Ohio opened its doors in 1918. Built by citizens of Fremont and Sandusky County to ensure the community has a high-quality local hospital, Memorial Hospital remains community owned and committed to every patient's right to the best possible care in a comfortable and caring environment. True to the mission, Memorial Hospital continually strives to improve the health and quality of life for the individuals in the communities it serves.

Memorial Hospital is a state-of-the-art medical center with over 150 physicians and nearly 500 employees. The hospital provides a comprehensive range of services, including the latest in surgical and diagnostic procedures as well as a completely new physical medicine facility which houses our occupational medicine program, HealthLink, and physical medicine services. As a not-for-profit hospital, all patients are treated regardless of their ability to pay.

Memorial Hospital conducted and adopted the current Community Health Needs Assessment (CHNA) in 2013. The 2009-2010 Sandusky County Community Health Needs Assessment is the result of the collaborative efforts of Health Partners, which began in 2001. Health Partners is made up of not only Memorial Hospital but also The Bellevue Hospital, Community Health Services, Firelands Counseling & Recovery Services, Fremont City Schools, Mental Health and Recovery Services board, Sandusky County Board of DD, Sandusky County Family and Children First Council and WSOS. The goal of the partnership is to have a community that focuses on wellness, improving the general health status, increasing the access to services and addressing unmet needs. As a result of the 2009-2010 CHNA, Health Partners conducted a follow-up assessment specifically on youth ages 12 to 18 years old, the 2011 Sandusky County Youth Health Assessment.

Following the formal county assessment survey processes, multiple community organizations collaborated to develop a strategic plan for Sandusky County, with Memorial Hospital represented on these community strategic planning groups. A resource assessment was compiled as part of this process.

In conjunction with the Sandusky County strategic planning process, Memorial Hospital convened a CHNA committee to review this county plan and available health data, select and prioritize key indicators for their defined community, identify resources and gaps in these areas, and develop implementation plans to address these health issues in the community over the next three years. Strategic plans were developed with feedback from key community stakeholders, to confirm these needs from a community perspective.

Memorial Hospital will specifically implement programs to address the following health needs, listed in order of priority:

- Obesity/hunger/wellness initiatives
- Cancer screenings – lung, breast, colorectal and prostate
- Mental health – depression/anxiety/suicide and binge drinking
- Risky behavior in youth – teen pregnancy and prescription drug misuse

The full Sandusky County CHNA and the approved action plan may be accessed at

<http://www.memorialhcs.org/who-we-are>.

IMPLEMENTATION PLAN

The Memorial Hospital Board of Directors has determined that the following health needs identified in the Sandusky County Community Health Needs Assessment should be addressed through the implementation strategies noted for each need:

Obesity/Hunger

Reduce rate of obesity and overweight amongst residents of Sandusky County.

Specific Needs Identified in CHNA:

- 69% of Sandusky County adults are either overweight (35%) or obese (34%) by BMI.
- 78% of males are overweight or obese.
- 60% of females are overweight or obese.
- 17% of Sandusky County youth are obese.
- 13% of Sandusky County youth are overweight.
- 30% of Sandusky County youth are overweight & obese combined.

Key Objectives:

- Improve the health of Memorial Hospital employees, families and practitioners.
- Improve the health and wellness of the community.
- Partner with community organizations and governments to focus on Sandusky County wellness.

Implementation Strategies:**Year one (2013)**

1. Initiate “Walk with a Doc” program.
2. Begin to replace Memorial Hospital vending machines with healthy vending.
3. Provide a farmers market at Memorial Hospital biweekly June through September.
4. Offer healthy hot, entrée choice in the hospital cafeteria daily (café cuisine).
5. Provide community nutrition education at local grocery stores at least one time per quarter.
6. Partner with Sandusky County schools to achieve their obesity/hunger goals.
7. Partner with Fremont City Schools on implementing the summer meal program in the community.
8. Provide summer camps focusing on nutrition, activities and self-esteem for youth of the community.
9. Implement health cooking nights
10. Participate in the community’s garden project.

Outcome Measures:

- Number of participants in the “Walk with a Doc” program.
- Add one additional healthy vending option.
- Number of farmers markets offered at Memorial Hospital.
- Number of healthy entrees offered in the cafeteria (café cuisine).
- Number of walks offered through “Walk with a Doc.”
- Number of education sessions offered at local grocery stores.
- Number of children who participated in summer youth camps.
- Number of action plans built around obesity/hunger goals of Sandusky County Schools.
- Number of children who participated in the summer meal program through Fremont City Schools.
- Number of healthy cooking nights conducted.
- Number of community garden plots maintained.

Year Two (2014)

1. Expand “Walk with a Doc” program.
2. Continue replacing Memorial Hospital vending machines with healthy vending.
3. Provide a farmers market at Memorial Hospital biweekly June through September.
4. Offer healthy hot, entrée choice in the hospital cafeteria daily (café cuisine).
5. Provide community nutrition education at local grocery stores at least one time per quarter.
6. Partner with Sandusky County schools to achieve their obesity/hunger goals.

7. Partner with Fremont City Schools on achieving their goals in regards to the summer meal program.
8. Expand summer camps focusing on nutrition, activities and self-esteem for youth of the community.
9. Expand health cooking nights
10. Continue participation in the community's garden project.

Outcome Measures:

- Number of participants in the "Walk with a Doc" program.
- Number of healthy vending options.
- Number of farmers markets offered at Memorial Hospital.
- Number of healthy entrees offered in the cafeteria (café cuisine).
- Number of walks offered through "Walk with a Doc."
- Number of education sessions offered at local grocery stores.
- Number of children who participated in summer youth camps.
- Number of action plans built around obesity/hunger goals of Sandusky County Schools.
- Number of children who participated in the summer meal program through Fremont City Schools.
- Number of healthy cooking nights conducted.
- Number of community garden plots maintained.

Year Two (2015)

11. Expand "Walk with a Doc" program.
12. Replace all Memorial Hospital vending machines with healthy vending.
13. Provide a farmers market at Memorial Hospital biweekly June through September.
14. Offer only healthy food choices in the hospital cafeteria daily.
15. Provide community nutrition education at local grocery stores at least one time per quarter.
16. Partner with Sandusky County schools to achieve their obesity/hunger goals.
17. Partner with Fremont City Schools on achieving their goals in regards to the summer meal program.
18. Expand summer camps focusing on nutrition, activities and self-esteem for youth of the community.
19. Expand health cooking nights
20. Continue participation in the community's garden project.

Outcome Measures:

- Number of participants in the "Walk with a Doc" program.
- Replacement of all vending to healthy vending.
- Number of farmers markets offered at Memorial Hospital.
- Number of healthy entrees offered in the cafeteria (café cuisine).
- Number of walks offered through "Walk with a Doc."
- Number of education sessions offered at local grocery stores.
- Number of children who participated in summer youth camps.

- Number of action plans built around obesity/hunger goals of Sandusky County Schools.
- Number of children who participated in the summer meal program through Fremont City Schools.
- Number of healthy cooking nights conducted.
- Number of community garden plots maintained.

COLLABORATIONS

- Sandusky County Health Department
- Family and Children First Council
- Fremont City Schools
- Clyde-Green Springs Schools
- Woodmore Local Schools
- Gibsonburg Local Schools
- Local physicians

Mental Health Implementation Plan

Increase free drug and alcohol screening, education and resource information in the community.

Increase mental health screening prevention, and educational resources in the community.

Binge Drinking

- 21% of all adults are binge drinkers in Sandusky County, which is up 3% since last assessment.
- 55% of youth who reported drinking within the last 30 days had at least one episode of binge drinking.

Mental Health

- In 2009, 2% of Sandusky County adults considered attempting suicide.
- 9% of adults felt so sad or helpless for two or more weeks in a row that they stopped doing some usual activities in the past year.
- One quarter (25%) of youth reported they felt sad or hopeless almost every day for two weeks or more in a row that stopped them from doing some usual activities.
- In 2011, 12% of Sandusky County youth reported they had made a plan to attempt suicide in the past year.
- In the past year 6% of youth had attempted suicide with 2% reporting more than one attempt.

Key Objectives:

- Develop youth and adolescent counseling and psychiatric services.
- Continue staff involvement in Sandusky County Suicide Coalition.
- Increase staff involvement and support of the National Alliance of the Mentally Ill (NAMI).
- Continue staff involvement in National Depression Day screening events.

- Continue staff involvement in Sandusky County Prevention Partnership Family Fest activities as part of Red Ribbon Week, focusing on prevention of substance use/abuse in families.
- Develop educational initiatives focusing on binge drinking, depression and suicide.
- Participate in the county-wide collaborative efforts concerning community mental health and well-being.

Implementation strategies:

Year one (2013)

1. Participate in Family Fest during Red Ribbon Week
2. Re-focus efforts at Memorial Hospital Family Fest on alcohol/binge drinking issues.
3. Participate in the Sandusky County Mental Health Coalition.
4. Participate in NAMI walk to raise funds to support related community programs.
5. Participate in three depression screenings.
6. Partner with local school districts to achieve their strategic goals in regards to mental health.
7. Establish child and adolescent psychiatry practice in the community.

Outcome Measures:

- Number of hospital participants at Red Ribbon Week events.
- Distribute resource materials at community events.
- Number of depression screenings.
- Number participants in NAMI walk annually.
- Number of child/adolescent psychiatry visits.

Year two (2014)

1. Increase hospital-wide participation in Red Ribbon Week.
2. Continue efforts at Memorial Hospital Family Fest to educate attendees on alcohol/binge drinking issues.
3. Continue collaborative efforts with community team to address alcohol abuse.
4. Participate in NAMI walk to raise funds to support related community programs.
5. Participate in three depression screenings.
8. Continue to participate in the Sandusky County Mental Health Coalition.
6. Develop mental health resources based on input from community team.
7. Develop mental health resources based on outcomes of focus groups and community team meetings.
8. Facilitate at least four parent informational sessions with panel of professionals.
9. Continue to build child and adolescent psychiatric practice in community.

Outcome Measures:

- Number of hospital participants at Red Ribbon Week events.

- Distribute resource materials at community events.
- Number of depression screenings.
- Number participants in NAMI walk annually.
- Distribute resource materials at least five community events.
- Number of child/adolescent psychiatry visits.

Year three (2015)

1. Increase hospital-wide participation in Red Ribbon Week.
2. Continue efforts at Memorial Hospital Family Fest to educate attendees on alcohol/binge drinking issues.
3. Continue collaborative efforts with community team to address alcohol abuse.
4. Participate in NAMI walk to raise funds to support related community programs.
5. Participate in three depression screenings.
6. Continue to develop, implement and distribute community mental health resources.

Outcome Measures:

- Number of hospital participants at Red Ribbon Week events.
- Host Red Ribbon Week event annually.
- Distribute resource materials at community events.
- Number of depression screenings.
- Number participants in NAMI walk annually.
- Distribute resource materials at least five community events.
- Number of child/adolescent psychiatry visits.
- Number of attendees at parent information sessions.

Collaborations

- Local School Districts (Fremont, Clyde, Gibsonburg, Bishop Hoffman)
- Mental Health and Recover Services Board of Seneca, Sandusky and Wyandot Counties
- NAMI
- WSOS
- United Way/First Call for Help
- Firelands Counseling & Recover Services

IMPLEMENTATION PLAN

Risky Behavior in Youth

Increase education on teen pregnancy and sexually transmitted infections and prescription drug abuse.

Specific Needs Identified in CHNA:

- 31% of Sandusky County youth have had sexual intercourse.
- 65% of the youth in Sandusky County between in the grades 9th and 12th have had sexual intercourse.
- 66% of the youth in Sandusky County who are less than 17 yrs. of age have had sexual intercourse.
- 60% of youth in Sandusky County have had multiple sexual partners.
- Less than 47% of youth who are sexually active are trying to prevent pregnancy.
- 18% of sexually active youth use drugs and/or alcohol before they have sexual intercourse.
- 19% of youth have abused prescription drugs to get high.

Key Objectives:

- Establish direct communication with key agencies in the community who deal with risky behavior in youth.
- Continue Memorial Hospital staff involvement and support in the Family and Children First Council.
- Establish partnership with the Juvenile Detention Center (JDC) that promotes education for staff and children.
- Continue Memorial staff involvement and support of Red Ribbon Week.
- Continue Memorial involvement with Sandusky County Health Department's Prevention Partnership.
- Expand HIV screening in Sandusky County.
- Expand youth mentoring programs in Sandusky County.
- Expand education regarding misuse of prescription drug abuse in the community.
- Partner with the Sandusky County schools to achieve their strategic goals in relation to risky behavior in youth.
- Partner with the Sandusky County Health Department to expand the Asset Development Program within the Sandusky County schools.

Implementation Strategies:

Year one (2013)

1. Establish direct communication and partnerships in regards to risky behavior in youth with Sandusky County Health Department, Fremont City Schools, Juvenile Detention Center (JDC) and Family and Children First Council.
2. Continue Memorial involvement with Sandusky County Health Department's Prevention Partnership.
3. Establish partnership with the Juvenile Detention Center (JDC) that promotes education for staff and children.

4. Continue Memorial Hospital staff involvement and support in the Family and Children First Council.
5. Continue Memorial staff involvement and support of Red Ribbon Week.

Outcome Measures:

- Number of areas identified for partnership.

Year two (2014)

1. Expand HIV screenings in the community.
 - a. Implement universal HIV screening in the Emergency Department.
 - b. Partner with the Sandusky County Health Department to expand HIV testing in the community.
 - c. Partner with the AIDS Resource Center to develop anonymous HIV screening.
2. Continue Memorial involvement with Sandusky County Health Department’s Prevention Partnership.
3. Continue Memorial Hospital staff involvement and support in the Family and Children First Council.
4. Continue Memorial staff involvement and support of Red Ribbon Week.
5. Expand youth mentoring in Sandusky County.
6. Partner with the Sandusky County Health Department to expand the Asset Development Program within the Sandusky County schools.
7. Partner with the Sandusky County schools to achieve their strategic goals in relation to risky behavior in youth.
8. Challenge the community with a video competition regarding misuse of prescription drugs, STI’s and teen pregnancy.
9. Expand awareness of misuse of prescription drugs
 - a. Host educational sessions focusing on prescription drug abuse.
 - b. Develop a policy and tracking process that ensures all physicians who practice at Memorial are registered in the Ohio Automated Rx Reporting System (OARRS).

Outcome Measures:

- Number of advisors trained and participating in Sandusky County Health Department’s Asset Development program.
- Number of HIV screenings conducted.
- Number of mentors confirmed.
- Number of Sandusky County school district goals Memorial has developed an action plan around.
- Number of educational encounters hosted on misuse of prescription drugs.
- Number of Memorial medical staff members actively registered in OARRS.
- Number of JDC children educated.

Year three (2015)

1. Continue Memorial involvement with Sandusky County Health Department’s Prevention Partnership.
2. Continue expansion of HIV screening in Sandusky County.
3. Continue Memorial Hospital staff involvement and support in the Family and Children First Council.
4. Continue Memorial staff involvement and support of Red Ribbon Week.
5. Continue to expand youth mentoring programs Sandusky County.

6. Continue to expand outreach with the Sandusky County Health Department's Asset Development Program within the Sandusky County schools.
7. Continue to assist Sandusky County schools to achieve their strategic goals in relation to risky behavior in youth.
8. Host a CME at Memorial focusing on misuse of prescription drugs.
9. Continue to implement/monitor Memorial medical staff's registration in the Ohio Automated Rx Reporting System (OARRS).

Outcome Measures:

- Number of advisors trained and participating in Sandusky County Health Department's Asset Development program.
- Number of HIV screenings conducted.
- Number of mentors confirmed.
- Number of Sandusky County school district goals Memorial has developed an action plan around.
- Number of educational encounters hosted on misuse of prescription drugs.
- Number of Memorial medical staff members actively registered in OARRS.

COLLABORATIONS

- Sandusky County Health Department
- Family and Children First Council
- Firelands Counseling and Recovery Center
- Fremont Police Department
- Sandusky County Juvenile Court
- Sandusky County Juvenile Detention Center
- Fremont City Schools
- Clyde-Green Springs Schools
- Woodmore Local Schools
- Gibsonburg Local Schools
- Local physicians

IMPLEMENTATION PLAN

Cancer Screenings – Lung, Breast, Colorectal, and Prostate

Increase community awareness regarding the importance of specific cancer screenings.

Specific Needs Identified in Community Health Needs Assessment:

Lung Cancer

- The Ohio Department of Health reports that lung cancer was the leading cause of male cancer death (n=210) in Sandusky County from 2000-2008.
- The Ohio Department of Health reports that lung cancer was the leading cause of female cancer death.

Breast Cancer

- 44% of Sandusky County women over the age of 40 are not getting routine mammograms.
- In 2009, 52% of Sandusky County females over the age of 18 reported having had a clinical breast examination in the past year and another 13% had an exam more than a year but less than two years ago.

Colorectal Cancer

- In 2009, 28% of Sandusky County adults ages 50 and over reported having been screened for colorectal cancers within the past 2 years and 44% had this screening in the past 5 years.

Prostate Cancer

- Almost half (49%) of Sandusky County males ages 50 and over had a PSA test in the past year.

Key Objectives

- Increase the awareness about the importance of colorectal, prostate, and breast cancer screenings.
- Increase awareness of lung cancer.

IMPLEMENTATION STRATEGIES:

Year one (2013)

1. Development of educational talks on lung, breast, colorectal, and prostate cancer.
2. Obtain and organize cancer resource materials.
3. Develop articles on lung, breast, colorectal, and prostate cancer.
4. Relay for Life
 - i. Participate to raise funds for Sandusky County Relay for Life at this event.
 - ii. Provide a table with educational cancer materials.
5. Maintain WIGS program to fit cancer patients.
6. Use approved and funded resources from Susan G. Komen to provide breast exams and mammograms.
7. Continue to offer cancer related support groups
8. Participate in Sandusky County's Cancer Coalition.
9. Support local cancer related events such as the Cancer Care Fund fundraiser and Kick Ball tournament benefiting cancer care.

10. Continue support of the American Cancer Society through event sponsorship and board participation.

Outcome Measures:

Lung Cancer

- Number of activities in which cancer education was provided.

Breast Cancer

- Number of activities in which cancer education was provided.
- Number of mammograms provided through the Susan G. Komen grant at Memorial Hospital.

Colorectal Cancer

- Number of activities in which cancer education was provided.

Prostate Cancer

- Number of activities in which cancer education was provided.

Year two (2013)

To annually provide education and resource information on lung, breast, colorectal, and prostate cancer:

1. Relay for Life
 - i. Participate to raise funds for Sandusky County Relay for Life.
 - ii. Provide a table with educational cancer materials at this event.
2. Healthlink Newsletter
 - i. Will highlight each above cancer annually.
3. Local Senior Centers
 - i. Will provide educational talks and resources related to each above cancer annually.
4. Memorial Hospital's Family Fest
 - i. Will provide a table with educational cancer materials.
5. Use approved and funded resources from Susan G. Komen to provide breast exams and mammograms.
6. Maintain WIGS program to fit cancer patients.
7. Continue to offer cancer related support groups
8. Participate in Sandusky County's Cancer Coalition.
9. Support local cancer related events such as the Cancer Care Fund fundraiser and Kick Ball tournament benefiting cancer care.
10. Continue support of the American Cancer Society through event sponsorship and board participation.

Outcome Measures:

Lung Cancer

- Number of activities in which cancer education was provided.

Breast Cancer

- Number of activities in which cancer education was provided.
- Number of mammograms provided through the Susan G. Komen grant at Memorial Hospital.

Colorectal Cancer

- Number of activities in which cancer education was provided.

Prostate Cancer

- Number of activities in which cancer education was provided.

Year three (2013)

To annually provide education and resource information on lung, breast, colorectal, and prostate cancer:

1. Relay for Life
 - i. Participate to raise funds for Sandusky County Relay for Life.
 - ii. Provide a table with educational cancer materials at this event.
2. Healthlink Newsletter
 - i. Will highlight each above cancer annually.
3. Local Senior Centers
 - i. Will provide educational talks and resources related to each above cancer annually.
4. Memorial Hospital's Family Fest
 - i. Will provide a table with educational cancer materials.
5. Provide a speaker to educate the community on cancer awareness and various cancer screenings.
6. Maintain WIGS program to fit cancer patients.
7. Use approved and funded resources from Susan G. Komen to provide breast exams and mammograms.
8. Continue to offer cancer related support groups
9. Participate in Sandusky County's Cancer Coalition.
10. Support local cancer related events such as the Cancer Care Fund fundraiser and Kick Ball tournament benefiting cancer care.
11. Continue support of the American Cancer Society through event sponsorship and board participation.

Outcome Measures:

- Number of participants at speaking engagement.

Lung Cancer

- Number of activities in which cancer education was provided.

Breast Cancer

- Number of activities in which cancer education was provided.
- Number of mammograms provided through the Susan G. Komen grant at Memorial Hospital.

Colorectal Cancer

- Number of activities in which cancer education was provided.

Prostate Cancer

- Number of activities in which cancer education was provided.

COLLABORATIONS

- Memorial Home Health and Hospice to provide educational talks on Lung, Breast, Colorectal, and Prostate Cancers.
- Sandusky County Cancer Coalition – Membership.
- American Cancer Society – Relay for Life and Sandusky County Cancer Coalition - Membership.
- Community Health Improvement Planning with the Sandusky County Health Department – Membership.
- 5-County Breast Health Collaborative – Patient Navigation Program for Breast Cancer – Membership.
- First Call for Help – Sandusky County Cancer Care Fund.

OTHER NEEDS IDENTIFIED IN THE CHNA BUT NOT ADDRESSED IN THIS PLAN

Through the Sandusky County Health Community Health Improvement Planning Committee, the following areas were identified as not having specific programs identified in the community: substance abuse, access to care, tobacco use, diabetes, cancer, mental health, school success, cardiovascular health, obesity, violence, minority health, and sexual behavior.

Memorial Hospital will not address all of the needs identified in the most recently conducted Sandusky County Health Needs Assessment as these areas either go beyond the scope of the hospital or may be addressed by, or with, other organizations in the community. To some extent limited resources do not allow hospitals to address all of the needs identified through the health assessment, but most importantly to prevent duplication of efforts and inefficient use of resources as many of these issues are addressed by other community agencies and coalitions across Sandusky County that are listed in the table below. Many health issues are addressed by physicians at a related patient visit.

Each of the health needs identified in the county assessment and listed below is important, with most issues being addressed by the community as a whole, with Memorial Hospital being a key player. Key health issues identified in the Sandusky County Health Needs Assessment, and the organizations providing programming to improve these health issues include:

Table 2 Health Issue (adult unless specified)	Organizations/Coalitions Addressing Needs (*indicates current or planned collaboration and support with Memorial Hospital)
Adult Marijuana Other Drugs	Firelands Counseling & Recovery Services

<u>Adult Alcohol</u>	Memorial Hospital Firelands Counseling & Recovery Services
<u>Adult Sexual Behavior</u>	Sandusky County Health Department*
<u>Adult Tobacco</u>	American Lung Association The Bellevue Hospital
<u>Adult Weight Control</u>	Memorial Hospital The Bellevue Hospital Sandusky County Health Department Fremont Community Recreation Center YMCA of Fremont Sandusky County Park District
African American Health	Memorial Hospital* WSOS City of Fremont
<u>Arthritis</u>	Memorial Hospital Fremont Community Recreation Center YMCA of Sandusky County* Arthritis Foundation
<u>Asthma</u>	American Lung Association
<u>Diabetes</u>	Memorial Hospital The Bellevue Hospital Juvenile Diabetes Research Foundation
<u>Cancer</u>	Memorial Hospital The Cleveland Clinic Cancer Center The Bellevue Hospital American Cancer Society United Way of Sandusky County* Susan G. Komen* Susan G. Komen Foundation
<u>Cardiovascular</u>	American Heart Association Memorial Hospital The Bellevue Hospital Fremont Community Recreation Center* YMCA of Fremont* Sandusky County Park District
<u>Children's Health Functional Status</u>	Memorial Hospital The Bellevue Hospital Community Health Services Sandusky County Health Department* Fremont Community Recreation Center YMCA of Fremont*

	Sandusky County Park District
<u>Children's Health Insurance Access Utilization</u>	Community Health Plan Alliance Sandusky County Job and Family Services
<u>Family Functioning Neighborhood Community</u>	WSOS Community Action
<u>Health Care Access</u>	Memorial Hospital The Bellevue Hospital Community Health Services Sandusky County Health Department*
<u>Health Coverage</u>	Community Health Plan Alliance
<u>Health Perceptions</u>	Memorial Hospital The Bellevue Hospital Community Health Services Fremont Community Recreation Center YMCA of Fremont
<u>Men's Health</u>	The Bellevue Hospital Fremont Community Recreation Center Community Health Services The Cleveland Clinic Cancer Center
<u>Mental Health</u>	Memorial Hospital Mental Health and Recovery Services Board of Seneca, Sandusky and Wyandot Counties* Northwest Ohio Alliance for Mental Illness (NAMI) * Firelands Counseling & Recovery Services
<u>Oral Health</u>	Community Health Services
<u>Parent Health</u>	Memorial Hospital The Bellevue Hospital Community Health Services Fremont Community Recreation Center Family and Children First Council* Sandusky County Health Department* YMCA of Fremont* Sandusky County Park District
<u>Preventive Medicine</u>	Memorial Hospital The Bellevue Hospital Community Health Services Susan G. Komen Foundation Susan G. Komen*
<u>Quality of Life</u>	Memorial Hospital The Bellevue Hospital United Way of Sandusky County* Fremont Community Recreation Center

	WSOS Community Action YMCA of Fremont Sandusky County Park District
<u>Women's Health</u>	Memorial Hospital The Bellevue Hospital Community Health Services The Cleveland Clinic Cancer Center Sandusky County Health Department* Susan G. Komen Foundation Susan G. Komen*
<u>Youth Alcohol</u>	Memorial Hospital Local School Districts Family and Children First Council* Sandusky County Health Department*
<u>Youth Marijuana Other Drugs</u>	Memorial Hospital Local School Districts
<u>Youth Mental Health</u>	Memorial Hospital Mental Health and Recovery Services Board of Seneca, Sandusky and Wyandot Counties* Northwest Ohio Alliance for Mental Illness (NAMI)*
<u>Youth Perceptions</u>	Memorial Hospital Local School Districts Family and Children First Council* Sandusky County Health Department*
<u>Youth Safety</u>	Local School Districts WSOS Community Action Local Police Departments
<u>Youth Violence Issues</u>	Local School Districts Local Police Departments Soroptimist International of Fremont*
<u>Youth Sexual Behavior and Teen Pregnancy Outcomes</u>	Memorial Hospital Family and Children First Council* Sandusky County Health Department*
<u>Youth Tobacco</u>	Family and Children First Council* Sandusky County Health Department* Local School Districts
<u>Youth Weight Status</u>	Fremont Community Recreation Center* YMCA of Fremont* Memorial Hospital Local School Districts*

An asterisk (*) above indicates Memorial Hospital participation with organizations addressing these health issues, that may include financial support. Note: other hospitals or organizations within the

county may also have programs to specifically address some of these health issues that may not be known at the time of this publication.

The Board of Directors of Memorial Hospital approved the CHNA plan and implementation strategy on August 6, 2013. The execution of the Memorial Hospital implementation action plans will be initiated, with quarterly updates of these plans provided to Memorial Hospital leadership, as well as the Memorial Hospital board of trustees.